TOWN OF WINDSOR LOCKS, CONNECTICUT PROPOSED GENERAL FUND BUDGET FOR THE YEAR ENDING

June 30, 2022

BOARD OF FINANCE				
	VNCE	OE	VDD	RO.

1,815,000.00

		APPROV	ED BUDGET 2022
REVENUE - SCHEDULE	A	\$	51,383,484
	Use of Fund Balance		-
			51,383,484
EXPENDITURES - SCHEI	DULE B		
	General Government		2,371,699
	Public Safety		5,396,871
	Public Works		2,847,368
	Health and Welfare		610,804
	Recreation		744,757
	Employee Benefits		3,873,935
	Debt Service		2,913,997
			18,759,431
BOARD OF EDUCATION -	SCHEDULE C		31,380,684
CAPITAL IMPROVEMENT	PROJECTS - SCHEDULE D		1,243,369
		\$	51,383,484
Proposed Mill Rate			25.83
UNASSIGNED FUND BALA	ANCE- SCHEDULE D		-

Approved by the Board of Finance

PROPOSED BONDING- SCHEDULE D

Norman Boucher, Chairman

REVENUES (Schedule A)

	ACTUAL YEAR END 2018-19	ACTUAL YEAR ENI 2019-20)	APPROVED BUDGET 2020-21	PROPOSED BUDGET 2021-22
PROPERTY TAXES					
Current Taxes	\$ 31,867,933	\$ 35,027,0	634	\$ 34,632,933	\$35,200,556
Supplemental Taxes	1,946,645	1,769,4	148	1,200,000	1,080,000
Prior Year Taxes	1,507,598	1,129,0)27	875,000	375,000
Interest and Lien Fees	636,437	559,0	616	210,000	210,000
Telephone Access Line	33,680	32,0		30,000	35,000
Housing Authority in Lieu of Taxes	38,956	38,	956	38,000	38,000
TOTAL PROPERTY TAXES	36,031,249	38,557,	357	36,985,933	36,938,556
INTERGOVERNMENTAL-Gen. Gov't.					
American Rescue Plan	-		-	-	1,240,000
CIP - LoCIP	-		-	236,000	80,547
Elderly Circuit Breaker	-		-	-	-
Mashantucket Pequot Grant	387,713	387,	713	387,713	387,713
Municipal Grants-in-Aid	1,907,971	2,360,4	122	2,360,422	2,360,422
Municipal Stabilization Grant	150,116	150,	116	150,116	150,116
Office of Emergency Management	6,283	6,2	256	6,200	6,200
Off-Track Betting/Teletheater	365,203	236,2	287	300,000	264,000
PILOT-CT Airport Authority	3,319,686	3,319,0	86	3,319,685	3,319,685
PILOT-State owned Property	45,282	48,	561	45,282	45,282
Senior Center Transportation Grant	14,368		-	14,368	14,358
Totally Disabled Grant	433		550	400	500
Veteran's Exemptions	3,573		347	5,000	6,000
Youth Services	14,000	14,0		14,000	14,000
TOTAL INTERGOVERNMENTAL	6,214,627	6,530,	138	6,839,186	7,888,823
EDUCATION					
Educational Cost Sharing	4,757,876	4,775,2	255	4,645,346	4,652,368
School Building Grants	-		-	-	-
TOTAL EDUCATION	4,757,876	4,775,2	255	4,645,346	4,652,368
CHARGE FOR SERVICES					
Airplane Registration Fees	50,200	57,		50,000	50,000
Assessor's Office	-	,	140	-	60
Blight Enforcement	-		-	3,000	7,000
Building Permits	318,246	344,0		310,000	310,000
Conveyance Tax	351,353	108,0		110,000	130,000
Fire Marshal Application Fee	48,096	54,0		40,000	40,000
Inland/Wetlands Fees	30	<u> </u>	788	1,000	1,000
Other Licenses and Permits	7,081	·	976	10,000	10,000
Park Revolving Fund	173,792	84,4			- 4.000
Planning and Zoning	3,994		314	3,500	4,000
Police Accident Reports	2,906		934	2,200	2,200
Police Parking Tickets	3,450		134	4,000	4,000
Police Private Duty Rev	30,000	50,0		50,000	50,000
Rent from Schools	3,375		75	2,500	1,000
Rent from Town Building	- 0.000	•	100	- 0.000	
Senior Citizen Mini-Bus Fees	3,380	•	395	3,800	3,500
Superior Court	7,058	8,	175	10,000	5,000

REVENUES (Schedule A)

	ACTUAL	ACTUAL	APPROVED	PROPOSED
	YEAR END	YEAR END	BUDGET	BUDGET
	2018-19	2019-20	2020-21	2021-22
CHARGE FOR SERVICES (continued)				
Tobacco Valley Probate Cost Share	15,209	15,757	16,950	16,415
Town Clerk	93,310	99,051	90,000	95,000
Tower Rentals	122,450	115,833	120,000	115,860
Trash Hauler Permits	6,600	14,000	6,000	6,000
Tuitions	4,400	-	-	-
Zoning Board of Appeals	787	1,141	500	700
TOTAL CHARGES FOR SERVICES	1,245,718	974,777	833,450	851,735
INVESTMENT INCOME	388,719	511,216	150,000	150,000
OTHER REVENUE				
Foreign Trade Zone	5,134	2,984	1,500	1,500
Miscellaneous Receipts	14,871	86,856	30,000	30,000
Recycling Rebate	2,019	25,117	2,000	5,000
Worker's Compensation/Insurance Rebates	68,368	94,494	50,000	50,000
TOTAL OTHER REVENUES	90,393	209,451	83,500	86,500
TOTAL REVENUES	48,728,581	51,558,494	49,537,415	50,567,982
OTHER FINANCING SOURCES				
BAN Premiums	-	266,136	-	
Sale of Asset	62,000	-	-	
Covanta Agreement	2,500	-	-	
James DeForest Phelps Fund	2	2	3	3
Sewer Admin Fund Reimb (Debt)	420,566	416,689	590,582	572,265
Sewer Admin Fund Reimb (Admin Staffing)	84,313	90,244	91,902	93,234
Transfer in from Highway fund (use of TAR)	-	-	150,000	150,000
TOTAL OTHER FINANCING SOURCES	569,382	773,072	832,487	815,502
TOTAL REVENUES AND OTHER				
FINANCING SOURCES	\$ 49,297,964	\$ 52,331,566	\$ 50,369,902	\$ 51,383,484

EXPENDITURES (Schedule B)

	ACTUAL		ACTUAL	APPROVI	ED	REQ	UESTED	PR	OPOSED
	YEAR END		YEAR END	BUDGE	Т	BU	DGET	В	UDGET
	2018-19		2019-20	2020-21	l	20	21-22	2	2021-22
GENERAL GOVERNMENT									
Assessor	\$ 327,64	12	\$ 196,643	\$ 222	,923	\$	221,289	\$	222,801
Auditing Services & Prof. Fees	41,0°	5	38,530	31	,000		30,300		30,300
Board of Assessment Appeals	1,0	3	988	1	,171		1,061		1,066
Board of Finance	9,4	8	27,101	61	,195		80,695		61,275
Board of Selectmen	172,13	37	171,119	178	,036		178,223		180,439
Building Official	278,49	96	288,293	288	,441		287,030		290,132
Capital Improvement Advisory Comr	2	3	290		444		296		301
Conservation Commission	2,0	8	2,247	3	,065		2,950		2,961
Contingency Fund		-	-	170	,000		215,000		125,000
Economic Dev. Comm. (EIDC)	22,28		8,121	11	,523		15,136		15,185
Finance Department	263,34	ŀ8	270,302	274	,056		276,494		278,834
General Exp. All Buildings	25,28	30	39,467	43	,100		43,100		38,100
Historic Train Station	1,0	6	1,059	1	,108		1,108		1,108
Historical Commission	2,82		1,383	1,	,810		1,892		2,047
Holiday Observance	3,00		2,913	3	,300		3,100		3,100
Human Resources	56,38	34	65,786	67	,053		67,053		68,023
Information Technologies	132,4	4	144,783	162	,345		174,066		174,066
Inland/Wetlands Agency	2,7	6	3,994	4	,088		4,152		4,131
Municipal Associations	21,08	31	21,280	21	,930		21,530		21,530
Planning & Zoning Commission	18,07	77	12,119	10	,249		11,223		11,326
Probate Court	20,03	38	21,108	22	,600		23,450		23,450
Registrar of Voters	51,09	94	39,983	54	,845		48,316		48,703
Tax Collector	229,00	35	321,451	247	,804		248,934		325,008
Town Clerk	132,32	20	138,502	149	,939		154,189		155,244
Town Counsel	90,86	35	47,610	61	,000		61,000		61,000
Town Engineer	50,4°	1	47,263	55	,000		55,000		55,000
Town Office Building	169,49	98	160,194	171	,375		167,393		167,393
Town Treasurer	20		200		200		200		200
Zoning Board of Appeals	3,82	22	3,205	4	,166		3,941		3,976
TOTAL GENERAL GOV'T.	2,127,84	9	2,075,932	2,323	,766	2	,398,121		2,371,699
PUBLIC SAFETY									
Emergency Disaster Relief			6,686						
Fire Commission	356,87	<u>-</u> 75	346,055	379	401		363,362		365,996
Fire Marshal	75,74		71,376		,401		78,576		79,662
Marine Services	75,72	13	11,310	04	300		300		300
Nine Bay Garage	1,8	<u>-</u>	1,975	2	,300		2,100		2,100
Off. Of Emergency Management	27,40		25,481		,300		28,883		29,180
<u> </u>	50,00		· · · · · · · · · · · · · · · · · · ·		,903		50,000		29,100
Ambulance Assoc. Police	3,691,69		50,000 3,694,040	3,822		1	,046,305		3,946,926
						4			
Animal Control Facility Safety Complex	6,46 173,7		6,630 160,814		,445		6,955 167,534		6,955 167,534
Spring Street Garage	9,40		· · · · · · · · · · · · · · · · · · ·		,630 ,623		8,744		8,744
Watermain/Street Lighting	701,8		8,211 697,029		,623 ,675		789,474		789,474
TOTAL PUBLIC SAFETY	5,094,9		5,068,298	5,305		E	,5 42 ,2 33		5,396,871
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EXPENDITURES (Schedule B)

	ACTUAL YEAR END 2018-19	ACTUAL YEAR END 2019-20	APPROVED BUDGET 2020-21	REQUESTED BUDGET 2021-22	PROPOSED BUDGET 2021-22
PUBLIC WORKS					
Landfill/Refuse Removal	985,335	1,062,887	1,085,696	1,090,222	1,130,430
Public Works Department	1,365,634	1,432,046	1,520,718	1,558,328	1,553,546
Snow Removal	135,383	104,211	121,500	163,000	121,500
Public Works Garage	32,120	41,655	40,637	41,892	41,892
TOTAL PUBLIC WORKS	2,518,472	2,640,799	2,768,551	2,853,442	2,847,368
HEALTH AND WELFARE					
Commission on Needs of the Aging	216,412	213,036	232,371	231,871	234,853
Senior Center Building	98,685	98,122	97,325	97,902	97,902
Social Services	78,937	95,518	91,420	91,683	92,351
Outside Services	107,530	110,264	112,056	112,125	112,125
Veterans' Services	-	-	1,000	1,000	1,000
Youth Services Bureau	50,012	63,282	71,537	71,791	72,573
TOTAL HEALTH & WELFARE	551,575	580,221	605,709	606,372	610,804
RECREATION					
Park and Recreation	417,412	318,573	267,064	273,123	274,572
Public Library	482,268	466,040	470,185	477,238	470,185
TOTAL RECREATION	899,680	784,613	737,249	750,361	744,757
EMPLOYEE BENEFITS AND INSURAN	ICE				
Town Wide Employee Benefits	2,535,598	2,729,156	2,902,376	3,427,923	3,358,935
Insurance and Bonds	475,179	464,013	500,000	515,000	515,000
TOTAL EMP. BENEFITS & INS.	3,010,778	3,193,169	3,402,376	3,942,923	3,873,935
DEBT SERVICE					
Bond Redemption	2,346,041	2,102,150	2,358,662	2,219,825	2,219,825
Interest	754,268	644,871	786,495	694,172	694,172
TOTAL DEBT SERVICE	3,100,309	2,747,021	3,145,157	2,913,997	2,913,997
TOTAL EXPENDITURES -Town Gov't	17,303,629	17,090,054	18,288,359	19,007,449	18,759,431
BOARD OF EDUCATION	30,204,822	31,319,838	31,380,684	31,380,684	31,380,684
CAPITAL IMPROVEMENT PLAN	941,092	815,391	700,859	5,538,817	1,243,369
TOTAL EXPENDITURES	\$ 48,449,543	\$ 49,225,283	\$ 50,369,902	\$ 55,926,950	\$ 51,383,484

BOARD OF EDUCATION EXPENDITURES (Schedule C)

Administrative Expenses 212,817 214,704 137,003 155,771 155, Total General Control 1,350,034 1,432,206 1,423,776 1,461,345 1,4		ACTUAL SPENT FY 2019	ACTUAL SPENT FY 2020	APPROVED BUDGET FY 2021	REQUESTED BUDGET FY 2022	PROPOSED BUDGET FY 2022
Administrative Expenses 212,817 214,704 137,003 155,771 155, Total General Control 1,350,034 1,432,206 1,423,776 1,461,345 1,461,345 1,461,345 1,461,345 1,461,345 1,461,345 1,461,345 1,461,345 1,461,345 1,461,345 1,461,345 1,461,345 1,461,345 1,461,345 1,461,345 1,461,345 1,461,345 1,461,345 1,461,345 1,4584,371 1,4584,371 14,400 144,400	GENERAL CONTROL					
Total General Control 1,350,034 1,432,206 1,423,776 1,461,345 1,461,345 INSTRUCTION School Administrators 917,674 1,013,434 1,018,796 1,033,818 1,033, Certified Instructional Staff 14,412,499 14,289,686 14,841,672 14,584,371 14,584, Mon-Certified Staff 1,820,208 2,053,595 2,280,786 2,287,861 2,287,861 2,287,861 2,287,861 350,584 355,488 357,789 363,880 363, Textbooks 10,047 3,879 1,800 2,100 2, Library 29,928 45,711 36,620 21,759 21, Technology Instructional Exp. 244,005 260,222 62,548 60,948 60, Technology Instructional Exp. 244,005 260,222 62,548 60,948 60, Technology Instructional Support Expenses 110,123 84,535 79,846 82,725 82, Total Instruction 18,161,147 18,369,776 18,837,593 18,580,462 18,580, Total Instruction 18,161,147 18,369,776 18,837,593 18,580,462 18,580, Total Instruction 1,236,668 1,332,933 1,375,025 1,370,127 1,370, Transport Staff 1,236,170 1,209,528 1,329,143 1,187,755 1,187, Total Operation 363,538 343,241 333,819 280,416 280, Utilities 896,120 875,118 968,809 832,980 832, Total Operation of Plant 2,588,733 2,562,324 2,740,414 2,301,151 2,301, Total Operation of Plant 2,588,733 2,562,324 2,740,414 2,301,151 2,301, Total Operation of Plant 2,3410 27,642 4,300 4,400 144, Educational Equipment Repair 147,101 154,494 116,851 113,301 113, Replacement Equipment 23,410 27,642 4,300 4,800 44, Total Maintenance of Plant 326,322 329,309 270,451 262,501 26	Central Admin. (Inclu. Bus. Off)	\$ 1,137,217	\$ 1,217,502	\$ 1,286,773	\$ 1,305,575	\$ 1,305,575
Non-Textified Instructional Staff	Administrative Expenses	212,817	214,704	137,003	155,771	155,771
School Administrators 917,674 1,013,434 1,018,796 1,033,818 1,033,1 Certified Instructional Staff 14,412,499 14,289,686 14,841,672 14,584,371 14,584,1 Non-Certified Staff 1,802,028 2,053,595 2,287,881 2,287,881 2,287,881 Secretarial 350,584 355,488 357,789 363,880 363,80 Textbooks 10,047 3,879 1,800 2,100 2,2 Library 29,928 45,711 36,620 21,759 21,7 Technology Instructional Exp. 244,005 260,222 62,548 60,948 60,1 Teaching Supplies 266,081 263,227 157,736 143,000 143,1 Instructional Support Expenses 110,123 84,535 79,846 82,725 82,75 Total Instruction 18,161,147 18,369,776 18,337,593 18,580,462 18,580,462 HEALTHCARE 290,699 288,178 309,160 323,992 323,31 Transp	Total General Control	1,350,034	1,432,206	1,423,776	1,461,345	1,461,345
Certified Instructional Staff	INSTRUCTION					
Non-Certified Staff	School Administrators	917,674	1,013,434	1,018,796	1,033,818	1,033,818
Secretarial 350,584 355,488 357,789 363,880 363,81 Textbooks 10,047 3,879 1,800 2,100 2,100 2,100 2,100 2,100 2,100 2,100 2,100 2,100 2,100 2,1759 21,100 2,1759 21,135 21,1759 21,135	Certified Instructional Staff	14,412,499	14,289,686	14,841,672	14,584,371	14,584,371
Textbooks	Non-Certified Staff	1,820,208	2,053,595	2,280,786	2,287,861	2,287,861
Library 29,928 45,711 36,620 21,759 21, Technology Instructional Exp. 244,005 260,222 62,548 60,948 60,832 70,846 82,725 82,758 70,846 82,725 82,758 70,846 82,725 82,758 70,750 18,837,593 18,580,462 18,580,462 18,580,462 18,580,462 18,580,462 18,580,462 18,580,462 18,580,462 18,580,462 18,580,462 18,281,433 1,187,755 1,187,755 1,187,755 1,187,755 1,187,755 <td>Secretarial</td> <td>350,584</td> <td>355,488</td> <td>357,789</td> <td>363,880</td> <td>363,880</td>	Secretarial	350,584	355,488	357,789	363,880	363,880
Technology Instructional Exp. 244,005 260,222 62,548 60,948 60,1 Teaching Supplies 266,081 263,227 157,736 143,000 143,1 Instructional Support Expenses 110,123 84,535 79,846 82,725 82,7 Total Instruction 18,161,147 18,369,776 18,837,593 18,580,462 18,580,	Textbooks	10,047	3,879	1,800	2,100	2,100
Technology Instructional Exp. 244,005 260,222 62,548 60,948 60,1 Teaching Supplies 266,081 263,227 157,736 143,000 143,1 Instructional Support Expenses 110,123 84,535 79,846 82,725 82,7 Total Instruction 18,161,147 18,369,776 18,837,593 18,580,462 18,580,	Library	29,928	45,711	36,620	21,759	21,759
Teaching Supplies 266,081 263,227 157,736 143,000 143, Instructional Support Expenses 110,123 84,535 79,846 82,725 82, Total Instruction 18,161,147 18,369,776 18,837,593 18,580,462 18,580, HEALTHCARE 290,699 288,178 309,160 323,992 323, TRANSPORTATION 1,283,068 1,332,933 1,375,025 1,370,127 1,370, Total Operation 363,538 343,241 383,891 280,416 280, Utilities 896,120 875,118 968,809 832,980 832, Utilities 392,905 134,438 58,570 - Total Operation of Plant 2,588,733 2,562,324 2,740,414 2,301,151 2,301, MAINTENANCE OF PLANT Educational Equipment Repair 157,812 147,174 149,300 144,400 144,401 Educational Equipment Repair 147,101 154,494 116,851 113,301 113, Replacement Equipment 23,410 27,642 4,300 4,800 4,400		244,005	260,222	•		60,948
Instructional Support Expenses 110,123 84,535 79,846 82,725 82,				·		143,000
Total Instruction	¥ ,,	•		•	•	82,725
TRANSPORTATION 1,283,068 1,332,933 1,375,025 1,370,127 1,370,127 OPERATION OF PLANT Building & Grounds Staff 1,236,170 1,209,528 1,329,143 1,187,755 1,187,755 Contracted Services/Plant Operation 363,538 343,241 383,891 280,416 280,416 Utilities 896,120 875,118 968,809 832,980 832,7 Custodial Supplies 92,905 134,438 58,570 - Total Operation of Plant 2,588,733 2,562,324 2,740,414 2,301,151 2,301, MAINTENANCE OF PLANT Building & Grounds Repair 157,812 147,174 149,300 144,400 144, Educational Equipment Repair 147,101 154,494 116,851 113,301 113, Replacement Equipment 23,410 27,642 4,300 4,800 4,4 Total Maintenance of Plant 328,322 329,309 270,451 262,501 262,501 OTHER Retirement/Social Security 1,149,727 1,200,858 1,210,45	·		· · · · · · · · · · · · · · · · · · ·	·	•	18,580,462
TRANSPORTATION 1,283,068 1,332,933 1,375,025 1,370,127 1,370,127 OPERATION OF PLANT Building & Grounds Staff 1,236,170 1,209,528 1,329,143 1,187,755 1,187,755 Contracted Services/Plant Operation 363,538 343,241 383,891 280,416 280,416 Utilities 896,120 875,118 968,809 832,980 832,7 Custodial Supplies 92,905 134,438 58,570 - Total Operation of Plant 2,588,733 2,562,324 2,740,414 2,301,151 2,301, MAINTENANCE OF PLANT Building & Grounds Repair 157,812 147,174 149,300 144,400 144, Educational Equipment Repair 147,101 154,494 116,851 113,301 113, Replacement Equipment 23,410 27,642 4,300 4,800 4,4 Total Maintenance of Plant 328,322 329,309 270,451 262,501 262,501 OTHER Retirement/Social Security 1,149,727 1,200,858 1,210,45	HEALTHCADE	200 600	288 178	300 160	323 002	333 003
Detail					•	· ·
Building & Grounds Staff 1,236,170 1,209,528 1,329,143 1,187,755 1,187, Contracted Services/Plant Operation 363,538 343,241 383,891 280,416 280,416 Utilities 896,120 875,118 968,809 832,980 832,980 Custodial Supplies 92,905 134,438 58,570 - Total Operation of Plant 2,588,733 2,562,324 2,740,414 2,301,151 2,301, MAINTENANCE OF PLANT Building & Grounds Repair 157,812 147,174 149,300 144,400 144,6 Educational Equipment Repair 147,101 154,494 116,851 113,301 113,7 Replacement Equipment 23,410 27,642 4,300 4,800 4,4 Total Maintenance of Plant 328,322 329,309 270,451 262,501 262,501 OTHER Retirement/Social Security 1,149,727 1,200,858 1,210,457 1,417,139 1,417,1 Insurance 2,973,026 3,930,219 3,345,757 3,979,159	OPERATION OF DI ANT					
Contracted Services/Plant Operation 363,538 343,241 383,891 280,416 280,416 Utilities 896,120 875,118 968,809 832,980 832,980 Custodial Supplies 92,905 134,438 58,570 - Total Operation of Plant 2,588,733 2,562,324 2,740,414 2,301,151 2,301, MAINTENANCE OF PLANT Building & Grounds Repair 157,812 147,174 149,300 144,400 144,4 Educational Equipment Repair 147,101 154,494 116,851 113,301 113,3 Replacement Equipment 23,410 27,642 4,300 4,800 4,4 Total Maintenance of Plant 328,322 329,309 270,451 262,501 262,5 OTHER Retirement/Social Security 1,149,727 1,200,858 1,210,457 1,417,139 1,417,1 Insurance 2,973,026 3,930,219 3,345,757 3,979,159 3,979, Student Activities 500,461 423,425 575,073 561,173 561,		1 236 170	1 209 528	1 320 143	1 187 755	1 187 755
Utilities 896,120 875,118 968,809 832,980 832,9 Custodial Supplies 92,905 134,438 58,570 - Total Operation of Plant 2,588,733 2,562,324 2,740,414 2,301,151 2,301, MAINTENANCE OF PLANT Building & Grounds Repair 157,812 147,174 149,300 144,400 144, Educational Equipment Repair 147,101 154,494 116,851 113,301 113, Replacement Equipment 23,410 27,642 4,300 4,800 4, Total Maintenance of Plant 328,322 329,309 270,451 262,501 262,501 OTHER Retirement/Social Security 1,149,727 1,200,858 1,210,457 1,417,139 1,417, Insurance 2,973,026 3,930,219 3,345,757 3,979,159 3,979, Student Activities 500,461 423,425 575,073 561,173 561, Capital Expenditures 13,672 3,169 - 1,500 1, Lease						280,416
Custodial Supplies 92,905 134,438 58,570 - Total Operation of Plant 2,588,733 2,562,324 2,740,414 2,301,151 2,301, MAINTENANCE OF PLANT Building & Grounds Repair 157,812 147,174 149,300 144,400 144, Educational Equipment Repair 147,101 154,494 116,851 113,301 113,3 Replacement Equipment 23,410 27,642 4,300 4,800 4,4 Total Maintenance of Plant 328,322 329,309 270,451 262,501 262,501 OTHER Retirement/Social Security 1,149,727 1,200,858 1,210,457 1,417,139 3,979,159 3,979,159 3,979,159 3,979,159 3,979,159 3,979,159 3,979,15		•		•		
Total Operation of Plant 2,588,733 2,562,324 2,740,414 2,301,151 2,301,151 MAINTENANCE OF PLANT Building & Grounds Repair 157,812 147,174 149,300 144,400 144,200 Educational Equipment Repair 147,101 154,494 116,851 113,301 113,301 Replacement Equipment 23,410 27,642 4,300 4,800 4,800 Total Maintenance of Plant 328,322 329,309 270,451 262,501 262,501 OTHER Retirement/Social Security 1,149,727 1,200,858 1,210,457 1,417,139 1,417,139 1,417,139 1,417,139 1,417,139 1,417,139 1,417,139 1,417,139 1,417,139 1,417,139 1,517,139<		•	•	•	032,900	032,900
MAINTENANCE OF PLANT Building & Grounds Repair 157,812 147,174 149,300 144,400 144, Educational Equipment Repair 147,101 154,494 116,851 113,301 113, Replacement Equipment 23,410 27,642 4,300 4,80					2 301 151	2,301,151
Building & Grounds Repair 157,812 147,174 149,300 144,400 144,6 Educational Equipment Repair 147,101 154,494 116,851 113,301 113,3 Replacement Equipment 23,410 27,642 4,300 4,800 4,4 Total Maintenance of Plant 328,322 329,309 270,451 262,501 262,501 OTHER Retirement/Social Security 1,149,727 1,200,858 1,210,457 1,417,139 1,417,139 Insurance 2,973,026 3,930,219 3,345,757 3,979,159 3,979,5 Student Activities 500,461 423,425 575,073 561,173 561,7 Capital Expenditures 13,672 3,169 - 1,500 1,5 Lease Agreements 61,556 62,304 63,927 65,644 65,0 Tuition and Special Services 1,504,377 1,384,926 1,229,051 1,056,491 1,056,7 Total Other 6,202,819 7,004,901 6,424,265 7,081,106 7,081,7	•	2,000,100	2,002,024	2,140,414	2,001,101	2,001,101
Educational Equipment Repair 147,101 154,494 116,851 113,301 113,301 Replacement Equipment 23,410 27,642 4,300 4,800 4,4 Total Maintenance of Plant 328,322 329,309 270,451 262,501 262,5 OTHER Retirement/Social Security 1,149,727 1,200,858 1,210,457 1,417,139 1,4		157 912	147 174	140 300	144 400	144,400
Replacement Equipment 23,410 27,642 4,300 4,800 4,8 Total Maintenance of Plant 328,322 329,309 270,451 262,501 262,501 OTHER Retirement/Social Security 1,149,727 1,200,858 1,210,457 1,417,139 1,417,139 Insurance 2,973,026 3,930,219 3,345,757 3,979,159 3,979,159 Student Activities 500,461 423,425 575,073 561,173 561,173 Capital Expenditures 13,672 3,169 - 1,500 1,5 Lease Agreements 61,556 62,304 63,927 65,644 65,0 Tuition and Special Services 1,504,377 1,384,926 1,229,051 1,056,491 1,056,4 Total Other 6,202,819 7,004,901 6,424,265 7,081,106 7,081,5			•	·	•	•
Total Maintenance of Plant 328,322 329,309 270,451 262,501 262,501 OTHER Retirement/Social Security 1,149,727 1,200,858 1,210,457 1,417,139 1,417,139 Insurance 2,973,026 3,930,219 3,345,757 3,979,159 3,979,159 Student Activities 500,461 423,425 575,073 561,173 561,7 Capital Expenditures 13,672 3,169 - 1,500 1,5 Lease Agreements 61,556 62,304 63,927 65,644 65,6 Tuition and Special Services 1,504,377 1,384,926 1,229,051 1,056,491 1,056,7 Total Other 6,202,819 7,004,901 6,424,265 7,081,106 7,081,7		·		·		4,800
OTHER Retirement/Social Security 1,149,727 1,200,858 1,210,457 1,417,139 1,417,139 Insurance 2,973,026 3,930,219 3,345,757 3,979,159 3,979,159 Student Activities 500,461 423,425 575,073 561,173 561, Capital Expenditures 13,672 3,169 - 1,500 1,5 Lease Agreements 61,556 62,304 63,927 65,644 65,6 Tuition and Special Services 1,504,377 1,384,926 1,229,051 1,056,491 1,056,7 Total Other 6,202,819 7,004,901 6,424,265 7,081,106 7,081,7			,	,		262,501
Retirement/Social Security 1,149,727 1,200,858 1,210,457 1,417,139 1,417,739 Insurance 2,973,026 3,930,219 3,345,757 3,979,159 3,979,159 Student Activities 500,461 423,425 575,073 561,173 561,73 Capital Expenditures 13,672 3,169 - 1,500 1,417,139 Lease Agreements 61,556 62,304 63,927 65,644 65,424 Tuition and Special Services 1,504,377 1,384,926 1,229,051 1,056,491 1,056,47 Total Other 6,202,819 7,004,901 6,424,265 7,081,106 7,081,7		320,322	329,309	270,431	202,301	202,301
Insurance 2,973,026 3,930,219 3,345,757 3,979,159 3,979,7 Student Activities 500,461 423,425 575,073 561,173 561,7 Capital Expenditures 13,672 3,169 - 1,500 1,5 Lease Agreements 61,556 62,304 63,927 65,644 65,6 Tuition and Special Services 1,504,377 1,384,926 1,229,051 1,056,491 1,056,4 Total Other 6,202,819 7,004,901 6,424,265 7,081,106 7,081,7		1.149.727	1.200.858	1.210.457	1.417.139	1,417,139
Student Activities 500,461 423,425 575,073 561,173 561, Capital Expenditures 13,672 3,169 - 1,500 1,5 Lease Agreements 61,556 62,304 63,927 65,644 65,6 Tuition and Special Services 1,504,377 1,384,926 1,229,051 1,056,491 1,056,4 Total Other 6,202,819 7,004,901 6,424,265 7,081,106 7,081,7						3,979,159
Capital Expenditures 13,672 3,169 - 1,500 1,4 Lease Agreements 61,556 62,304 63,927 65,644 65,644 Tuition and Special Services 1,504,377 1,384,926 1,229,051 1,056,491 1,056,70 Total Other 6,202,819 7,004,901 6,424,265 7,081,106 7,081,70						561,173
Lease Agreements 61,556 62,304 63,927 65,644 65,644 Tuition and Special Services 1,504,377 1,384,926 1,229,051 1,056,491 1,056,7 Total Other 6,202,819 7,004,901 6,424,265 7,081,106 7,081,7	1			-	· · · · · · · · · · · · · · · · · · ·	1,500
Tuition and Special Services 1,504,377 1,384,926 1,229,051 1,056,491 1,056,7 Total Other 6,202,819 7,004,901 6,424,265 7,081,106 7,081,7		•		63,927		65,644
				· · · · · · · · · · · · · · · · · · ·		1,056,491
TOTAL BOARD OF FULL ATION EXPENDITE \$ 30.204.822 \$ 24.240.627 \$ 24.200.604 \$ 24.200.604 \$ 24.200.604	Total Other	6,202,819	7,004,901	6,424,265	7,081,106	7,081,106
	TOTAL ROADD OF FOLICATION EXPENDI	TI \$ 30 204 822	¢ 31 310 627	¢ 31 390 694	\$ 31,380,684	\$ 31,380,684

CAPITAL IMPROVEMENTS (SCHEDULE D)

·	CIAC	В	OF APPROVE	D
	RECOMMEND	TAX FUNDED	USE OF FUND	PROPOSED
	PROJECTS	PAY-GO	BALANCE	BONDING
BOARD OF EDUCATION				
DS Security System Upgrade	90,353	-	-	-
DS Phone System Replacement	105,000	-	-	-
DS Cameras	115,000	-	-	-
DS Carpet and Flooring Replacements	46,721	-	-	-
NS Pre K Entry Vestibule	23,148	-	-	
NS Sidewalk Repair	20,000	-	-	-
NS Window Replacement	80,275	-	-	-
SS Exterior Safety Doors	66,000	-	-	-
SS Window Replacement	36,100	-	-	-
TOTAL BOE	582,597	-	-	-
ECONOMIC & INDUSTRIAL DEVELOPMENT COMMISSION				
Route 75 Corridor Study	150,000	-	-	-
Main Street Redevelopment	100,000	-	-	-
TOTAL EIDC	250,000	-	-	-
FIRE COMMISSION				
Self Contained Breathing Apparatus Replacements	17,400	17,400	-	-
Mobile Radio Replacements	50,000	-	-	-
TOTAL FIRE COMMISSION	67,400	17,400	-	-
GENERAL GOVERNMENT				
Assessor- Update and Correct Mapping	22,300	22,300	_	_
Finance- Debt Issuance Costs	75,000	75,000	_	
Renovate Park Irrigation System	11,000	11,000	-	
Safety Complex Gas Tank Remove and Install	182,500	-	-	-
Town Hall Renovations-Tax Office	25,000	25,000	-	-
TOTAL GENERAL GOVERNMENT	315,800	133,300	-	-
LIBRARY				
Door/Window Replacement	25,588	25,588	-	_
TOTAL LIBRARY	25,588	25,588	-	-
PARKS AND RECREATION				
Veteran's Memorial Park Path Lights	81,975	67,281	-	_
TOTAL PARKS AND RECREATION	81,975	67,281	-	-
POLICE				
Police Patrol Vehicle	46,000	_	_	_
Body/Vehicle Camera Project	80,000			
20uji romoto Gamera riejoot	126,000	-	-	-
PUBLIC WORKS				
Truck and Equipment Storage Building	1,050,808	_	_	_
6 Cubic Yard Dump Truck	252,000	252,000	<u> </u>	
6 Cubic Yard Dump Truck	228,800	228,800	<u> </u>	
Truck with Changeable Body	82,000	82,000	-	
Hurricane Blower	11,000	11,000	_	
Stand on Mower	10,000	10,000	_	
Leaf Loader	14,000	14,000	_	
3 Point Hitch Boom Mower	38,000		-	
TOTAL PUBLIC WORKS	1,686,608	597,800	-	-

CAPITAL IMPROVEMENTS (SCHEDULE D)

			CIAC	E	BOF APPRO	VE)
		RE	COMMEND	TAX FUNDED	USE OF FU	ND	PROPOSED
		Р	ROJECTS	PAY-GO	BALANCE	Ξ	BONDING
ROADWAY INFRASTRUCTURE							
Engineering			60,000	60,000	-		-
Roadway Infrastructure			2,155,920	342,000	-		1,815,000
RI- Sanitary Sewer Infrastructure	601,920						
RI- Drainage/Flood & Erosion Control	1,032,000						
RI- Sidewalk Instalation	180,000						
RI- Reclaiming & Paving	342,000						
TOTAL ROADWAY INFRASTRUCTURE			2,215,920	402,000		-	1,815,000
TOTAL CAPITAL IMPROVEMENTS		\$	5,351,888	\$1,243,369	\$ -		\$ 1,815,000

TOWN OF WINDSOR LOCKS TAX INCREMENT FINANCING FUND BUDGET YEAR ENDING JUNE 30, 2022

	ACTUAL YEAR END 2019-20	В	PROVED SUDGET 2020-21	E	QEUSTED BUDGET 021-2022	E	ROPOSED BUDGET 2021-22
REVENUES							
Downtown TIF	\$ 202,963	\$	213,158	\$	188,891	\$	188,891
Champion's Landing East	-		-		-		-
Champion's Landing West	-		-		-		-
TOTAL REVENUES	\$ 202,963	\$	213,158	\$	188,891	\$	188,891
EXPENDITURES							
Downtown TIF	\$ 254,359	\$	213,158	\$	188,891	\$	188,891
Champion's Landing East	-		-		-		-
Champion's Landing West	-		-		-		-
TOTAL EXPENDITURES	\$ 254,359	\$	213,158	\$	188,891	\$	188,891
TOTAL REVENUES OVER EXPENDITURES	51,396		_		-		-