

**TOWN OF WINDSOR LOCKS, CONNECTICUT  
PROPOSED BUDGET  
FOR THE YEAR ENDING**

*June 30, 2019*

		<b>BOARD OF FINANCE</b>
		<b>APPROVED BUDGET 2019</b>
<b>REVENUE - SCHEDULE A</b>		\$ 48,385,667
	Use of Fund Balance	-
		48,385,667
		48,385,667
 <b>EXPENDITURES - SCHEDULE B</b>		
(Excluding Board of Education	General Government	2,441,730
& Capital Improvement Projects)	Public Safety	5,078,125
	Public Works	2,500,510
	Health and Welfare	481,687
	Recreation	863,240
	Employee Benefits	3,022,626
	Debt Service	3,092,069
		17,479,987
		30,208,700
<b>BOARD OF EDUCATION - SCHEDULE C</b>		30,208,700
 <b>CAPITAL IMPROVEMENT PROJECTS - SCHEDULE D</b>		 696,980
		\$ 48,385,667
		48,385,667
 <b>Proposed Mill Rate</b>		
		<b>26.66</b>
 <b>UNASSIGNED FUND BALANCE- SCHEDULE E</b>		 -

**Approved by the Board of Finance**

Paul Harrington, Chairman

**TOWN OF WINDSOR LOCKS  
GENERAL FUND BUDGET  
YEAR ENDING JUNE 30, 2019**

**REVENUES  
(Schedule A)**

	<b>ACTUAL YEAR END 2015-16</b>	<b>ACTUAL YEAR END 2016-17</b>	<b>APPROVED BUDGET 2017-18</b>	<b>PROPOSED BUDGET 2018-19</b>
<b>PROPERTY TAXES</b>				
Current Taxes	\$ 30,645,223	\$ 31,559,672	\$ 31,937,329	\$ 33,034,840
Supplemental Taxes	1,521,508	1,850,246	1,200,000	1,200,000
Prior Year Taxes	545,125	569,511	1,025,000	1,025,000
Interest and Lien Fees	253,365	278,450	450,000	450,000
Telephone Access Line	44,868	46,096	44,000	45,000
Housing Authority in Lieu of Taxes	35,798	39,032	34,000	39,000
<b>TOTAL PROPERTY TAXES</b>	<b>33,045,888</b>	<b>34,343,008</b>	<b>34,690,329</b>	<b>35,793,840</b>
<b>INTERGOVERNMENTAL-Gen. Gov't.</b>				
CIP - LoCIP	315,862	4,907	142,213	92,295
Elderly Circuit Breaker	112,871	102,852	50,000	50,000
Mashantucket Pequot Grant	450,903	424,822	420,787	387,713
Municipal Revenue Sharing	1,907,971	1,907,971	1,907,971	1,907,971
Municipal Shared State Tax Revenue	-	287,363	-	-
Municipal Stabilization Grant	-	-	145,369	144,459
Office of Emergency Management	6,751	6,287	6,000	6,000
Off-Track Betting/Teletheater	464,613	434,352	400,000	360,000
PILOT-CT Airport Authority	-	3,319,686	3,319,685	3,319,685
PILOT-State owned Property	3,319,686	25,283	25,283	25,283
Senior Center Transportation Grant	14,368	14,368	14,368	14,368
Totally Disabled Grant	518	335	250	450
Veteran's Exemptions	9,267	9,742	4,500	9,000
Youth Services	14,000	14,000	14,000	14,000
<b>TOTAL INTERGOVERNMENTAL</b>	<b>6,616,810</b>	<b>6,551,968</b>	<b>6,450,426</b>	<b>6,331,224</b>
<b>EDUCATION</b>				
Educational Cost Sharing	4,653,001	4,706,447	4,624,638	4,679,477
School Building Grants	420,222	2,822	154,274	54,227
School Transportation	78,302	-	-	-
<b>TOTAL EDUCATION</b>	<b>5,151,525</b>	<b>4,709,269</b>	<b>4,778,912</b>	<b>4,733,704</b>
<b>CHARGE FOR SERVICES</b>				
Airplane Registration Fees	50,290	52,700	50,000	50,000
Assessor's Office	147	-	100	-
Building Permits	431,353	283,690	543,000	250,000
Conveyance Tax	114,808	219,293	210,000	110,000
Fire Marshal Application Fee	-	-	75,000	24,000
Inland/Wetlands Fees	1,025	2,431	1,000	1,000
Other Licenses and Permits	10,995	15,996	10,000	10,000
Park Revolving Fund	159,230	146,796	134,230	134,230
Planning and Zoning	4,235	4,430	4,000	4,000
Police Accident Reports	2,520	2,368	2,000	2,000
Police Parking Tickets	3,495	4,600	3,400	4,000
Police Private Duty Rev	30,000	30,000	30,000	30,000
Rent from Schools	3,006	2,125	2,500	2,500
Senior Citizen Mini-Bus Fees	3,925	3,775	3,800	3,800
Superior Court	9,259	16,530	11,000	9,000

**TOWN OF WINDSOR LOCKS  
GENERAL FUND BUDGET  
YEAR ENDING JUNE 30, 2019**

**REVENUES  
(Schedule A)**

	<b>ACTUAL YEAR END 2015-16</b>	<b>ACTUAL YEAR END 2016-17</b>	<b>APPROVED BUDGET 2017-18</b>	<b>PROPOSED BUDGET 2018-19</b>
<b>CHARGE FOR SERVICES (continued)</b>				
Tobacco Valley Probate Cost Share	15,747	15,004	15,200	15,788
Town Auction	3,339	183	1	1
Town Clerk	89,900	97,501	90,000	90,000
Tower Rentals	105,455	104,751	105,000	120,000
Trash Hauler Permits	2,900	300	1,800	1,800
Tuitions	4,305	4,401	4,300	4,300
Zoning Board of Appeals	1,213	508	1,500	1,000
<b>TOTAL CHARGES FOR SERVICES</b>	<b>1,047,148</b>	<b>1,007,380</b>	<b>1,297,831</b>	<b>867,419</b>
<b>INVESTMENT INCOME</b>	<b>72,893</b>	<b>78,260</b>	<b>75,000</b>	<b>85,000</b>
<b>OTHER REVENUE</b>				
Foreign Trade Zone	427	1,317	400	400
Miscellaneous Receipts	130,332	54,355	75,000	50,000
Recycling Rebate	9,115	3,867	2,000	2,000
Worker's Compensation	7,859	17,671	10,000	10,000
<b>TOTAL OTHER REVENUES</b>	<b>147,733</b>	<b>77,209</b>	<b>87,400</b>	<b>62,400</b>
<b>TOTAL REVENUES</b>	<b>46,081,997</b>	<b>46,767,094</b>	<b>47,379,898</b>	<b>47,873,587</b>
<b>OTHER FINANCING SOURCES</b>				
BAN Premiums	542,947	-	-	-
Sale of Asset	-	4,485	-	-
Covanta Agreement	7,500	7,500	-	7,500
James DeForest Phelps Fund	3	4	3	3
Sewer Admin Fund Reimb (Debt)	103,183	103,183	152,586	420,567
Sewer Admin Fund Reimb ( Admin Staffing)	32,251	31,314	31,314	84,010
<b>TOTAL OTHER FINANCING SOURCES</b>	<b>685,883</b>	<b>146,485</b>	<b>183,903</b>	<b>512,080</b>
<b>TOTAL REVENUES AND OTHER FINANCING SOURCES</b>	<b>\$ 46,767,880</b>	<b>\$ 46,913,579</b>	<b>\$ 47,563,801</b>	<b>\$ 48,385,667</b>

**TOWN OF WINDSOR LOCKS  
GENERAL FUND BUDGET  
YEAR ENDING JUNE 30, 2019**

**EXPENDITURES  
(Schedule B)**

	<b>ACTUAL YEAR END 2015-16</b>	<b>ACTUAL YEAR END 2016-17</b>	<b>APPROVED BUDGET 2017-18</b>	<b>REQUESTED BUDGET 2018-19</b>	<b>APPROVED BUDGET 2018-19</b>
<b>GENERAL GOVERNMENT</b>					
Assessor	\$ 151,587	\$ 146,504	\$ 307,071	\$ 362,800	\$ 355,510
Auditing Services & Prof. Fees	38,575	45,653	42,102	35,676	35,676
Board of Assessment Appeals	1,438	949	1,279	1,154	1,160
Board of Finance	7,601	7,185	7,439	7,678	7,779
Board of Selectmen	191,147	160,876	171,259	173,104	174,163
Building Official	261,155	259,997	273,163	269,664	273,690
Capital Improvement Advisory Comr	201	68	414	400	356
Conservation Commission	2,716	2,332	3,112	3,192	3,208
Contingency Fund	-	-	212,765	200,000	187,500
Economic Dev. Comm. (EIDC)	28,307	24,643	28,659	28,748	27,662
Finance Department	242,866	207,938	248,094	246,847	262,514
General Exp. All Buildings	22,426	22,508	22,600	33,000	33,000
Historic Train Station	-	2,630	1,032	1,132	1,132
Historical Commission	1,199	10,599	2,605	2,605	2,865
Holiday Observance	2,696	2,800	3,000	3,000	3,000
Human Resources	52,171	52,978	57,787	57,787	58,875
Information Technologies	75,655	85,683	94,724	146,388	146,388
Inland/Wetlands Agency	2,674	3,537	3,471	3,750	3,751
Municipal Associations	20,667	20,822	20,932	21,081	21,081
Planning & Zoning Commission	10,499	8,063	9,561	9,660	9,771
Probate Court	20,522	19,419	21,050	21,050	21,350
Registrar of Voters	45,530	42,659	45,399	51,545	51,754
Senior Center Building	88,286	91,640	96,891	94,355	94,321
Tax Collector	186,776	282,975	216,995	213,389	238,304
Town Clerk	135,838	135,623	143,923	142,243	144,782
Town Counsel	55,793	63,053	73,000	66,000	66,000
Town Engineer	44,765	56,998	80,000	50,000	50,000
Town Office Building	161,562	152,171	162,514	160,748	160,714
Town Treasurer	200	200	200	200	200
Zoning Board of Appeals	5,444	3,178	5,179	5,179	5,224
<b>TOTAL GENERAL GOV'T.</b>	<b>1,858,296</b>	<b>1,913,681</b>	<b>2,356,220</b>	<b>2,412,375</b>	<b>2,441,730</b>
<b>PUBLIC SAFETY</b>					
Fire Commission	321,314	314,472	352,515	377,510	373,436
Fire Marshal	65,805	67,329	71,603	76,977	78,314
Marine Services	-	-	300	300	300
Nine Bay Garage	1,288	2,167	2,300	1,900	1,900
Off. Of Emergency Management	26,621	25,736	28,558	29,793	30,158
Ambulance Assoc.	9,000	9,000	9,000	50,000	50,000
Police	3,220,862	3,290,502	3,510,482	3,673,866	3,649,478
Animal Control Facility	4,627	5,455	6,130	5,814	5,780
Safety Complex	164,172	157,764	159,799	160,825	161,289

**TOWN OF WINDSOR LOCKS  
GENERAL FUND BUDGET  
YEAR ENDING JUNE 30, 2019**

**EXPENDITURES  
(Schedule B)**

	<b>ACTUAL YEAR END 2015-16</b>	<b>ACTUAL YEAR END 2016-17</b>	<b>APPROVED BUDGET 2017-18</b>	<b>REQUESTED BUDGET 2018-19</b>	<b>APPROVED BUDGET 2018-19</b>
<b>PUBLIC SAFETY (continued)</b>					
Water main/Street Lighting	671,764	684,044	715,000	730,000	727,470
<b>TOTAL PUBLIC SAFETY</b>	<b>4,485,454</b>	<b>4,556,469</b>	<b>4,855,687</b>	<b>5,106,985</b>	<b>5,078,125</b>
<b>PUBLIC WORKS</b>					
Landfill/Refuse Removal	925,649	909,366	939,577	973,250	973,250
Public Works Department	1,343,157	1,352,336	1,356,639	1,435,191	1,428,704
Snow Removal	41,197	65,494	61,500	61,500	61,500
Public Works Garage	25,850	27,159	27,716	28,473	28,416
Spring Street Garage	7,832	8,343	8,750	8,674	8,640
<b>TOTAL PUBLIC WORKS</b>	<b>2,343,687</b>	<b>2,362,699</b>	<b>2,394,182</b>	<b>2,507,088</b>	<b>2,500,510</b>
<b>HEALTH AND WELFARE</b>					
Commission on Needs of the Aging	201,736	197,590	218,499	217,657	221,335
Social Services	51,451	55,947	58,009	74,333	84,141
Outside Services	104,600	102,984	105,236	107,531	107,531
Youth Services Bureau	60,978	52,745	67,985	67,835	68,680
<b>TOTAL HEALTH &amp; WELFARE</b>	<b>418,766</b>	<b>409,265</b>	<b>449,729</b>	<b>467,356</b>	<b>481,687</b>
<b>RECREATION</b>					
Park and Recreation	380,262	339,581	379,159	379,159	380,972
Public Library	450,000	455,000	474,193	485,755	482,268
<b>TOTAL RECREATION</b>	<b>830,262</b>	<b>794,581</b>	<b>853,352</b>	<b>864,914</b>	<b>863,240</b>
<b>EMPLOYEE BENEFITS AND INSURANCE</b>					
Town Wide Employee Benefits	2,241,912	3,729,380	2,380,935	2,779,187	2,555,626
Insurance and Bonds	452,711	452,479	462,000	467,000	467,000
<b>TOTAL EMP. BENEFITS &amp; INS.</b>	<b>2,694,624</b>	<b>4,181,859</b>	<b>2,842,935</b>	<b>3,246,187</b>	<b>3,022,626</b>
<b>DEBT SERVICE</b>					
Bond Redemption	1,921,566	2,278,895	2,422,273	2,337,800	2,337,800
Interest	317,676	647,581	679,231	754,269	754,269
<b>TOTAL DEBT SERVICE</b>	<b>2,239,242</b>	<b>2,926,477</b>	<b>3,101,504</b>	<b>3,092,069</b>	<b>3,092,069</b>
<b>TOTAL EXPENDITURES -Town Gov't</b>	<b>14,870,330</b>	<b>17,145,030</b>	<b>16,853,609</b>	<b>17,696,974</b>	<b>17,479,987</b>
<b>BOARD OF EDUCATION</b>	<b>29,322,714</b>	<b>29,231,287</b>	<b>30,191,187</b>	<b>30,764,822</b>	<b>30,208,700</b>
<b>CAPITAL IMPROVEMENT PLAN</b>	<b>403,700</b>	<b>829,792</b>	<b>519,005</b>	<b>5,190,191</b>	<b>696,980</b>
<b>TOTAL EXPENDITURES</b>	<b>\$ 44,596,745</b>	<b>\$ 47,206,109</b>	<b>\$ 47,563,801</b>	<b>\$ 53,651,987</b>	<b>\$ 48,385,667</b>

**TOWN OF WINDSOR LOCKS  
GENERAL FUND BUDGET  
YEAR ENDING JUNE 30, 2019**

**BOARD OF EDUCATION  
(Schedule C)**

<u>EXPENDITURES</u>	<b>ACTUAL SPENT FY 2016</b>	<b>ACTUAL SPENT FY 2017</b>	<b>APPROVED BUDGET FY 2018</b>	<b>REQUESTED BUDGET FY 2019</b>	<b>APPROVED BUDGET FY 2019</b>
<b>GENERAL CONTROL</b>					
Central Admin. (Inclu. Bus. Off)	\$ 1,075,844	\$ 1,087,691	\$ 1,068,037	\$ 1,113,474	\$ 1,113,474
Administrative Expenses	172,849	199,275	173,021	184,646	184,646
<b>Total General Control</b>	<b>1,248,693</b>	<b>1,286,966</b>	<b>1,241,058</b>	<b>1,298,120</b>	<b>1,298,120</b>
<b>INSTRUCTION</b>					
School Administrators	918,685	931,712	961,566	977,630	977,630
Certified Instructional Staff	12,591,332	12,844,672	13,940,488	14,502,144	14,502,144
Non-Certified Staff	2,193,118	2,193,211	1,771,558	1,817,539	1,817,539
Secretarial	323,999	334,693	344,477	350,379	350,379
Textbooks	15,378	9,341	16,832	10,822	10,822
Library	54,142	52,016	47,592	32,395	32,395
Technology Instructional Exp.	273,358	273,626	241,251	248,611	248,611
Teaching Supplies	301,250	271,046	268,588	263,414	263,414
Instructional Support Expenses	162,255	114,535	199,290	147,597	147,597
<b>Total Instruction</b>	<b>16,833,517</b>	<b>17,024,852</b>	<b>17,791,642</b>	<b>18,350,530</b>	<b>18,350,530</b>
<b>HEALTHCARE</b>	<b>240,703</b>	<b>249,933</b>	<b>288,272</b>	<b>291,736</b>	<b>291,736</b>
<b>TRANSPORTATION</b>	<b>1,208,074</b>	<b>1,140,069</b>	<b>1,344,500</b>	<b>1,277,135</b>	<b>1,277,135</b>
<b>OPERATION OF PLANT</b>					
Building & Grounds Staff	1,252,431	1,219,295	1,267,348	1,277,543	1,277,543
Contracted Services/Plant Operation	353,050	254,490	325,635	335,235	335,235
Utilities	704,726	747,006	765,358	769,178	769,178
Custodial Supplies	85,880	86,733	72,000	72,000	72,000
<b>Total Operation of Plant</b>	<b>2,396,087</b>	<b>2,307,524</b>	<b>2,430,341</b>	<b>2,453,956</b>	<b>2,453,956</b>
<b>MAINTENANCE OF PLANT</b>					
Building & Grounds Repair	225,638	205,905	167,399	167,148	167,148
Educational Equipment Repair	140,052	149,892	162,304	157,698	157,698
Replacement Equipment	8,917	9,566	5,596	22,076	22,076
<b>Total Maintenance of Plant</b>	<b>374,607</b>	<b>365,363</b>	<b>335,298</b>	<b>346,922</b>	<b>346,922</b>
<b>OTHER</b>					
Retirement/Social Security	1,114,899	1,105,413	1,292,775	1,132,639	1,132,639
Insurance	3,814,586	3,700,140	3,670,529	3,735,459	3,179,338
Student Activities	465,334	473,685	487,198	526,779	526,779
Capital Expenditures	49,765	62,939	21,500	3,500	3,500
Tuition and Special Services	1,541,956	1,607,703	1,288,076	1,348,045	1,348,045
<b>Total Other</b>	<b>6,986,540</b>	<b>6,949,880</b>	<b>6,760,078</b>	<b>6,746,423</b>	<b>6,190,302</b>
<b>TOTAL BOARD OF EDUCATION EXPENDITURE</b>	<b>\$ 29,288,221</b>	<b>\$ 29,324,587</b>	<b>\$ 30,191,188</b>	<b>\$ 30,764,821</b>	<b>\$ 30,208,700</b>

**TOWN OF WINDSOR LOCKS  
GENERAL FUND BUDGET  
YEAR ENDING JUNE 30, 2019**

**CAPITAL IMPROVEMENTS  
(SCHEDULE D)**

**REQUESTED      APPROVED      PROPOSED  
2018-19      2018-19      BONDING**

**BOARD OF EDUCATION**

DS- Instructional Technology	131,085	100,000	-
DS- HS/MS/NS Remove + Replace Sidewalks	27,000	27,000	-
HS- Replace Outside Storage Containers	68,250	-	-
HS- Install Football Scoreboard	19,540	19,540	-
HS- Athletic Field Architectural Services	52,500	52,500	-
MS- Roof Repair	15,940	15,940	-
NS- Create New Drop Off Area	898,552	-	-
NS- Airlock for Pre-K Entrance	18,664	-	-
NS- Roof Repair	11,660	-	-
<b>TOTAL BOE</b>	<b>1,243,191</b>	<b>214,980</b>	<b>-</b>

**ECONOMIC & INDUSTRIAL DEVELOPMENT COMMISSION**

Main Street Master Plan Implementation	45,000	45,000	-
<b>TOTAL EIDC</b>	<b>45,000</b>	<b>45,000</b>	<b>-</b>

**FINANCE**

Debt Issuance Cost BANs/Bonds	25,000	10,000	-
<b>TOTAL FINANCE</b>	<b>25,000</b>	<b>10,000</b>	<b>-</b>

**FIRE COMMISSION**

Vehicle Replacement- SUV	65,000	-	-
Apparatus Refurbishment- Rescue 4	200,000	200,000	-
<b>TOTAL FIRE COMMISSION</b>	<b>265,000</b>	<b>200,000</b>	<b>-</b>

**GENERAL GOVERNMENT**

Town Hall Renovations	10,000	10,000	-
Public Safety Building Study	50,000	50,000	-
<b>TOTAL GENERAL GOVERNMENT</b>	<b>60,000</b>	<b>60,000</b>	<b>-</b>

**LIBRARY**

Replace Boiler	39,000	-	-
<b>TOTAL LIBRARY</b>	<b>39,000</b>	<b>-</b>	<b>-</b>

**PARK & RECREATION**

Veterans' Memorial Park path lighting	68,500	-	-
<b>TOTAL PARK &amp; RECREATION</b>	<b>68,500</b>	<b>-</b>	<b>-</b>

**POLICE**

Cruiser Replacement (1)	33,000	-	-
<b>TOTAL POLICE</b>	<b>33,000</b>	<b>-</b>	<b>-</b>

**PUBLIC WORKS**

Facility Study/Evaluation	10,000	-	-
Irrigation Systems- Sports Fields	10,000	10,000	-
Safety Complex Fuel Tank Remove (2)/Replace (1)	192,500	25,000	-
Materials Screener	50,000	-	-
Dump Truck- 6 Cubic Yard	200,000	-	-
Truck- Changeable Body	72,000	72,000	-
Utility Truck- 1 Ton	72,000	-	-
Utility Truck- 1 Ton	72,000	-	-
<b>TOTAL PUBLIC WORKS</b>	<b>678,500</b>	<b>107,000</b>	<b>-</b>

	<b>REQUESTED 2018-19</b>	<b>APPROVED 2018-19</b>	<b>PROPOSED BONDING</b>
<b>ROADWAY INFRASTRUCTURE</b>			
Engineering Account	60,000	60,000	-
Roadway Infrastructure	1,642,000	-	1,642,000
RI- Drainage/Flood and Erosion Control	100,000	-	-
RI- Sanitary Sewer Installation/Replacement	700,000	-	-
RI-Reclaiming and Paving	742,000	-	-
RI-Sidewalk Installation	100,000	-	-
RI-West Street	960,000	-	960,000
<b>TOTAL ROADWAY INFRASTRUCTURE</b>	<b>2,662,000</b>	<b>60,000</b>	<b>2,602,000</b>
<b>TOTAL CAPITAL IMPROVEMENTS</b>	<b>\$ 5,119,191</b>	<b>\$ 696,980</b>	<b>\$ 2,602,000</b>