

**TOWN OF WINDSOR LOCKS, CONNECTICUT  
PROPOSED  
BUDGET FOR THE YEAR ENDING**

*June 30, 2016*

BOARD OF FINANCE

APPROVED BUDGET 2016

<b>REVENUES - SCHEDULE A</b>	<b>\$</b>	<b><u>45,384,038</u></b>
<b>EXPENDITURES - SCHEDULE B</b>		
(Excluding Board of Education & Capital Improvement Projects)		
General Government		2,057,229
Public Safety		4,609,376
Public Works		2,365,778
Health and Welfare		431,883
Recreation		844,095
Employee Benefits		3,002,005
Debt Service		<u>2,333,150</u>
	\$	15,643,516
 <b>BOARD OF EDUCATION - SCHEDULE C</b>	 \$	 29,336,822
 <b>CAPITAL IMPROVEMENT PROJECTS - SCHEDULE D</b>	 \$	 <u>403,700</u>
	<b>\$</b>	<b><u>45,384,038</u></b>

Approved by the Board of Finance

Proposed Mil Rate      26.79

UNASSIGNED FUND BALANCE - SCHEDULE E	\$	1,038,570
--------------------------------------	----	-----------

Douglas Glazier, Chairman  
Linda Kuchta, Clerk of the Board

**TOWN OF WINDSOR LOCKS  
GENERAL FUND BUDGET  
YEAR ENDING JUNE 30, 2016**

**REVENUES  
(Schedule A)**

	ACTUAL BUDGET 12-13	ACTUAL BUDGET 13-14	Approved BUDGET 14-15	Proposed BUDGET 15-16
<b>PROPERTY TAXES</b>				
Current Taxes	29,543,735	29,903,947	30,981,221	30,727,704
Supplemental Taxes	1,225,441	1,745,671	1,600,000	1,200,000
Prior Year Taxes	384,910	619,634	300,000	400,000
New Collection Initiatives	-	-	200,000	-
Interest and Lien Fees	250,702	518,820	150,000	150,000
Telephone Access Line	45,185	46,570	48,000	48,000
Housing Authority in Lieu of Taxes	29,681	33,636	26,000	26,000
Bank Fees	-	-	-	-
Tax Abatement	-	-	-	-
<b>TOTAL PROPERTY TAXES</b>	<b>\$ 31,479,654</b>	<b>\$ 32,868,278</b>	<b>\$ 33,305,221</b>	<b>\$ 32,551,704</b>
<b>INTERGOVERNMENTAL-Gen. Gov't.</b>				
Elderly Property Tax Relief	-	-	-	-
PILOT-State owned Property	4,024,300	3,899,300	3,499,196	3,384,118
P A 436, PILOT on Boats	-	-	-	-
Elderly Circuit Breaker	125,454	125,904	140,000	135,000
Totally Disabled Grant	467	368	300	300
CIP - LoCIP	-	-	80,590	326,330
Veteran's Exemptions	13,458	14,460	13,000	14,000
Office of Emergency Management	6,248	5,720	6,000	6,000
Off-Track Betting/Teletheater	519,614	513,593	500,000	500,000
PILOT- Mfg. Equip/Vehicle Pilot	-	-	-	-
Mfg. & Equip State Phase In Program	-	-	-	-
Municipal Revenue Sharing	1,601,766	2,172,987	1,794,444	1,907,971
Mashantucket Pequot Grant	443,586	442,607	447,248	449,392
Senior Center Transportation Grant	10,776	10,776	5,500	14,000
Youth Services	14,000	14,000	14,000	14,000
Police Grants	-	-	-	-
State Reimbursement-BOE ADA Compliance	-	-	-	-
Various Grants	21,585	-	-	-
State Revenue from Sales Tax/Hotel/Rental cars	-	-	-	-
SOC Hold Harmless/Municipal Aid Grant	-	-	-	-
<b>TOTAL INTERGOVERNMENTAL</b>	<b>\$ 6,781,254</b>	<b>\$ 7,199,715</b>	<b>\$ 6,500,278</b>	<b>\$ 6,751,111</b>
<b>EDUCATION</b>				
Educational Cost Sharing	4,697,034	4,609,867	5,200,794	4,652,368
ADA Compliance Reimbursement	8,710	-	-	-
School Building Grants	292,714	281,824	272,273	261,733
School Transportation	74,956	65,946	73,394	80,635
Adult Education	-	-	-	-
Education for the Blind	-	-	-	-
P.A. 627 Special Education	588,664	377,460	1	1
<b>TOTAL EDUCATION</b>	<b>\$ 5,662,078</b>	<b>\$ 5,335,097</b>	<b>\$ 5,546,462</b>	<b>\$ 4,994,737</b>

TOWN OF WINDSOR LOCKS  
GENERAL FUND BUDGET  
YEAR ENDING JUNE 30, 2016

REVENUES  
(Schedule A)

	ACTUAL BUDGET 12-13	ACTUAL BUDGET 13-14	Approved BUDGET 14-15	Proposed BUDGET 15-16
<b>CHARGE FOR SERVICES</b>				
Conveyance Tax	86,104	120,685	100,000	100,000
Town Clerk's Office	100,865	89,238	90,000	90,000
Building Permits	138,045	215,572	200,000	200,000
Zoning Board of Appeals	1,649	2,069	1,500	1,500
Planning and Zoning	4,874	4,306	5,000	5,000
Other Licenses and Permits	9,820	7,362	2,500	2,500
Trash Hauler Permits	2,400	-	1,800	1,800
Assessor's Office	128	-	300	300
Inland/Wetlands Fees	1,213	760	1,000	1,000
Airplane Registration Fees	64,180	56,680	52,000	50,000
CONA Program Fees	8,500	-	3,500	3,500
Rent from Schools	2,321	3,704	2,500	2,500
Tuitions	8,261	9,612	4,000	4,000
Park Revolving Fund	179,230	190,239	159,230	159,230
Police Accident Reports	15,724	2,521	1,200	2,000
Senior Citizen Mini-Bus Fees	3,420	4,210	3,200	3,200
Rentals from Town Buildings	875	-	-	-
Tower Rentals	87,083	90,220	75,000	75,000
Town Auction	-	4,941	1	1
Admissions tax - Teletheater	-	-	-	-
False Alarm fines	-	-	500	500
Police Private Duty Rev	30,000	30,000	30,000	30,000
Tobacco Valley Probate Cost Share	16,800	13,510	16,800	16,800
Superior Court	12,591	12,484	11,000	11,000
Parking Tickets	16,870	19,568	25,000	25,000
<b>TOTAL CHARGES FOR SERVICES</b>	<b>\$ 790,953</b>	<b>\$ 877,681</b>	<b>\$ 786,031</b>	<b>\$ 784,831</b>
<b>INVESTMENT INCOME</b>	<b>\$ 63,945</b>	<b>\$ 106,795</b>	<b>\$ 90,000</b>	<b>\$ 95,000</b>
<b>OTHER REVENUE</b>				
Miscellaneous Receipts	80,599	333,425	30,000	30,000
Recycling Rebate	12,871	24,305	24,000	24,000
Foreign Trade Zone	-	1	1	1
Worker's Compensation	10,141	14,469	12,000	12,000
<b>TOTAL OTHER REVENUES</b>	<b>\$ 103,611</b>	<b>\$ 372,200</b>	<b>\$ 66,001</b>	<b>\$ 66,001</b>
<b>TOTAL REVENUES</b>	<b>\$ 44,881,495</b>	<b>\$ 46,759,766</b>	<b>\$ 46,293,993</b>	<b>\$ 45,243,384</b>
<b>OTHER FINANCING SOURCES</b>				
James DeForest Phelps Fund	26	13	50	20
Sewer Administration Fund	133,183	103,183	103,183	103,183
Covanta Agreement	10,000	10,000	10,000	10,000
Sewer Adm. Fund Reim ( P W Director)	27,451	27,451	27,451	27,451
<b>TOTAL OTHER FINANCING SOURCES</b>	<b>\$ 170,660</b>	<b>\$ 140,684</b>	<b>\$ 140,684</b>	<b>\$ 140,654</b>
<b>TOTAL REVENUES AND OTHER FINANCING SOURCES</b>	<b>\$ 45,052,155</b>	<b>\$ 46,900,450</b>	<b>\$ 46,434,677</b>	<b>\$ 45,384,038</b>

TOWN OF WINDSOR LOCKS  
GENERAL FUND BUDGET  
YEAR ENDING JUNE 30, 2016

EXPENDITURES  
(Schedule B)

	ACTUAL YEAR END 2012-13	ACTUAL YEAR END 2013-14	BUDGET APPROVED 2014-15	BUDGET REQUESTED 2015-16	BUDGET APPROVED 2015-16
<b>GENERAL GOVERNMENT</b>					
Auditing Services & Prof. Fees	26,018	27,900	30,900	35,760	35,760
Board of Assessment Appeals	789	839	1,108	1,308	1,102
Board of Assessors	124,132	135,782	149,054	147,562	151,162
Board of Finance	6,707	8,058	6,145	6,145	6,240
Board of Selectmen	141,140	151,660	160,199	170,006	166,841
Building Official	211,100	216,355	230,179	240,608	233,608
Capital Improvement Advisory Comm.	316	193	626	757	458
Conservation Commission	2,698	2,345	2,937	2,985	2,998
Contingency Fund	-	-	300,000	300,000	250,000
Economic Dev. Comm. (EIDC)	27,633	28,091	28,507	28,507	28,521
Finance Department	229,677	283,984	239,159	241,056	242,156
General Exp. All Buildings	28,688	28,557	27,750	37,750	23,750
Historical Commission	443	258	557	1,300	1,308
Holiday Observance	3,000	3,000	3,000	3,000	3,000
Human Resource	50,950	53,294	52,532	62,700	54,482
Information Technologies	58,775	70,676	84,369	88,352	78,352
Inland/Wetlands Agency	2,555	2,582	3,589	3,589	2,750
Municipal Associations	23,419	20,091	20,300	20,667	20,667
Planning & Zoning Commission	11,089	9,224	12,441	12,543	12,543
Probate Court	18,340	18,649	21,500	21,500	20,300
Registrar of Voters	41,167	38,180	45,713	44,825	44,207
Senior Center	83,332	84,112	84,497	83,023	83,023
Tax Collector	141,554	164,605	161,817	168,374	159,439
Town Clerk	130,715	131,383	133,360	141,717	136,059
Town Counsel	81,705	279,241	81,000	84,000	81,000
Town Engineer	42,767	76,070	50,000	50,000	50,000
Town Office Building	152,594	165,025	159,672	162,208	162,208
Town Treasurer	-	200	200	200	200
Zoning Board of Appeals	5,040	5,929	5,052	5,052	5,095
<b>TOTAL GENERAL GOV'T.</b>	<b>\$ 1,646,343</b>	<b>\$ 2,006,283</b>	<b>\$ 2,096,163</b>	<b>\$ 2,165,494</b>	<b>\$ 2,057,229</b>
<b>PUBLIC SAFETY</b>					
Fire	344,848	350,252	387,728	410,658	371,198
Fire Marshal	56,618	58,008	68,101	71,141	72,361
Marine Services	-	-	300	300	300
Nine Bay Garage	2,570	1,762	2,440	2,482	2,482
Off. Of Emergency Management	25,768	23,468	27,000	31,505	28,798
Ambulance Assoc.	9,000	9,000	9,000	9,000	9,000
Police	2,862,693	3,227,125	3,317,665	3,321,116	3,283,666
Animal Control Facility	4,879	5,017	6,055	6,179	6,178
Safety Complex	163,071	172,118	168,092	180,897	180,947
Water main/Street Lighting	626,299	628,725	648,000	664,446	654,446
<b>TOTAL PUBLIC SAFETY</b>	<b>\$ 4,095,746</b>	<b>\$ 4,475,475</b>	<b>\$ 4,634,381</b>	<b>\$ 4,697,724</b>	<b>\$ 4,609,376</b>

**TOWN OF WINDSOR LOCKS  
GENERAL FUND BUDGET  
YEAR ENDING JUNE 30, 2016**

**EXPENDITURES  
(Schedule B)**

	ACTUAL YEAR END 2012-13	ACTUAL YEAR END 2013-14	BUDGET APPROVED 2014-15	BUDGET REQUESTED 2015-16	BUDGET APPROVED 2015-16
<b>PUBLIC WORKS</b>					
Landfill/Refuse Removal	973,366	995,971	1,018,308	934,619	931,619
Public Works Department	1,407,300	\$ 1,430,648	\$ 1,429,381	1,420,528	1,336,155
Snow Removal	60,429	86,692	61,500	61,500	61,500
Public Works Garage	23,979	26,934	27,270	27,584	27,584
Spring Street Garage	7,769	8,133	8,740	8,920	8,920
<b>TOTAL PUBLIC WORKS</b>	<b>\$ 2,472,843</b>	<b>\$ 2,548,378</b>	<b>\$ 2,545,199</b>	<b>\$ 2,453,151</b>	<b>\$ 2,365,778</b>
<b>HEALTH AND WELFARE</b>					
Commission on Needs of the Aging	170,992	184,724	197,602	201,322	200,606
Social Services	47,679	58,038	59,085	59,085	56,085
Outside Services	96,990	64,736	112,585	113,350	113,350
Youth Services Bureau	28,330	57,266	58,314	66,829	61,842
<b>TOTAL HEALTH &amp; WELFARE</b>	<b>\$ 343,991</b>	<b>\$ 364,764</b>	<b>\$ 427,586</b>	<b>\$ 440,586</b>	<b>\$ 431,883</b>
<b>RECREATION</b>					
Park and Recreation	361,033	407,033	388,913	394,078	394,095
Public Library	431,108	431,108	438,700	464,300	450,000
<b>TOTAL RECREATION</b>	<b>\$ 792,141</b>	<b>\$ 838,141</b>	<b>\$ 827,613</b>	<b>\$ 858,378</b>	<b>\$ 844,095</b>
<b>EMPLOYEE BENEFITS AND INSURANCE</b>					
Town Wide Employee Benefits	2,229,740	2,310,061	2,623,644	2,625,405	2,539,405
Insurance and bonds	426,021	430,211	480,970	488,100	462,600
<b>TOTAL EMP. BENEFITS &amp; INS.</b>	<b>\$ 2,655,761</b>	<b>\$ 2,740,272</b>	<b>\$ 3,104,614</b>	<b>\$ 3,113,505</b>	<b>\$ 3,002,005</b>
<b>DEBT SERVICE</b>					
Bond Redemption	1,859,600	1,947,236	2,462,473	2,462,473	1,919,177
Interest	518,367	445,634	406,882	406,882	413,973
<b>TOTAL DEBT SERVICE</b>	<b>\$ 2,377,967</b>	<b>\$ 2,392,870</b>	<b>\$ 2,869,355</b>	<b>\$ 2,869,355</b>	<b>\$ 2,333,150</b>
<b>TOTAL EXPENDITURES -Town Gov't</b>	<b>\$ 14,384,792</b>	<b>\$ 15,366,183</b>	<b>\$ 16,504,911</b>	<b>\$ 16,598,193</b>	<b>\$ 15,643,516</b>
<b>BOARD OF EDUCATION</b>	<b>\$ 28,546,773</b>	<b>\$ 29,335,947</b>	<b>\$ 29,336,822</b>	<b>\$ 29,336,822</b>	<b>\$ 29,336,822</b>
<b>CAPITAL IMPROVEMENT PLAN</b>	<b>\$ 685,283</b>	<b>\$ 1,223,490</b>	<b>\$ 592,944</b>	<b>\$ 326,330</b>	<b>\$ 403,700</b>
	<b>\$ 43,616,848</b>	<b>\$ 45,925,620</b>	<b>\$ 46,434,677</b>	<b>\$ 46,261,345</b>	<b>\$ 45,384,038</b>

TOWN OF WINDSOR LOCKS  
GENERAL FUND BUDGET  
YEAR ENDING JUNE 30, 2016

BOARD OF EDUCATION  
(Schedule C)

<u>EXPENDITURES</u>	ACTUAL F/Y 2013	ACTUAL F/Y 2014	APPROVED F/Y 2015	2015-16 REQUEST	2015-16 APPROVED
<b>GENERAL CONTROL</b>					
Central Admn. (Inclu. Bus. Off)	920,559	1,025,354	1,036,519	1,075,208	1,075,208
Administrative Expenses	188,062	177,185	166,571	172,087	172,087
<b>TOTAL GENERAL CONTROL</b>	<b>\$ 1,108,621</b>	<b>\$ 1,202,539</b>	<b>\$ 1,203,090</b>	<b>\$ 1,247,295</b>	<b>\$ 1,247,295</b>
<b>INSTRUCTION</b>					
School Administrators	853,122	902,038	897,274	928,548	928,548
Certified Instructional Staff	12,237,261	12,061,825	12,515,467	12,599,606	12,599,606
Non-Certified Staff	1,497,555	1,668,284	1,850,269	2,172,940	2,172,940
Secretarial	310,685	314,771	327,015	326,270	326,270
Textbooks	17,012	18,748	12,571	17,101	17,101
Library	63,746	73,976	54,665	54,875	54,875
Technology Instructional Exp.	227,907	266,397	259,800	272,917	272,917
Teaching Supplies	320,545	315,767	265,756	270,820	270,820
Instructional Support Expenses	141,742	162,534	149,433	153,474	152,474
<b>TOTAL INSTRUCTION</b>	<b>\$ 15,669,574</b>	<b>\$ 15,784,340</b>	<b>\$ 16,332,250</b>	<b>\$ 16,796,551</b>	<b>\$ 16,795,551</b>
<b>HEALTHCARE</b>	<b>\$ 244,243</b>	<b>\$ 233,605</b>	<b>\$ 236,078</b>	<b>\$ 245,684</b>	<b>\$ 245,684</b>
<b>TRANSPORTATION</b>	<b>\$ 1,199,161</b>	<b>\$ 1,275,801</b>	<b>\$ 1,363,016</b>	<b>\$ 1,155,608</b>	<b>\$ 1,155,608</b>
<b>OPERATION OF PLANT</b>					
Building & Grounds Staff	1,139,600	1,165,713	1,184,177	1,242,357	1,242,357
Contracted Services/Plant Operation	554,366	411,846	325,635	325,635	325,635
Utilities	782,131	895,878	846,054	846,450	846,450
Custodial Supplies	89,695	88,714	72,000	72,000	72,000
<b>TOTAL OPERATION OF PLANT</b>	<b>\$ 2,565,792</b>	<b>\$ 2,562,151</b>	<b>\$ 2,427,866</b>	<b>\$ 2,486,442</b>	<b>\$ 2,486,442</b>
<b>MAINTENANCE OF PLANT</b>					
Building & Grounds Repair	266,951	294,355	166,148	166,148	166,148
Educational Equipment Repair	127,022	256,617	155,626	156,008	156,008
Replacement Equipment	12,035	84,965	16,044	14,289	14,289
<b>TOTAL MAINTENANCE OF PLANT</b>	<b>\$ 406,008</b>	<b>\$ 635,937</b>	<b>\$ 337,818</b>	<b>\$ 336,445</b>	<b>\$ 336,445</b>
<b>OTHER</b>					
Retirement/Social Security	930,303	968,772	1,013,645	1,053,016	1,053,016
Insurance	4,033,631	3,989,190	3,974,777	3,995,360	3,995,360
Student Activities	410,178	454,456	454,871	458,194	458,194
Capital Expenditures	54,184	292,388	66,395	66,454	66,454
Tuition and Special Services	1,925,079	1,928,256	1,927,016	1,495,773	1,495,773
<b>TOTAL OTHER</b>	<b>\$ 7,353,374</b>	<b>\$ 7,633,062</b>	<b>\$ 7,436,704</b>	<b>\$ 7,068,797</b>	<b>\$ 7,068,797</b>
<b>TOTAL BOARD OF EDUCATION EXPENDITURES</b>	<b>\$ 28,546,773</b>	<b>\$ 29,327,435</b>	<b>\$ 29,336,822</b>	<b>\$ 29,336,822</b>	<b>\$ 29,336,822</b>

TOWN OF WINDSOR LOCKS  
GENERAL FUND BUDGET  
YEAR ENDING JUNE 30, 2016

CAPITAL IMPROVEMENTS  
(Schedule D)

	2015-16 REQUESTED	2015-16 APPROVED
<b>BOARD OF EDUCATION</b>		
DS- Technology Instructional	55,222	-
DS- Dump Truck with Plow	35,750	-
HS- Paving Music/Student Parking Lots	97,500	-
HS- Lecture Room Ceiling	33,000	-
MS- Phys Ed Locker Replacement	28,832	-
MS- Elevator Cylinder Replacement	64,000	-
MS- Extra Seating in Gym	23,100	-
NS- Tunnel Encapsulation	50,000	-
NS- Cabinet Replacement/ Asbestos Removal	88,810	-
SS- Replace Blacktop 10 ft. Around Building	33,000	-
SS- Cabinet Replacement/ Asbestos Removal	77,687	-
<b>TOTAL BOE</b>	<b>\$ 586,901</b>	<b>\$ -</b>
<b>FIRE COMMISSION</b>		
Radio System Replacement- Sinking Fund	64,000	-
Self Contained Breathing Apparatus	76,450	-
<b>TOTAL FIRE COMMISSION</b>	<b>\$ 140,450</b>	<b>\$ -</b>
<b>PARK &amp; RECREATION</b>		
Pesci Pool Filtration and Pump House*	218,700	218,700
<b>TOTAL PARK &amp; RECREATION</b>	<b>\$ 218,700</b>	<b>\$ 218,700</b>
<b>POLICE</b>		
Cruisers Replacement	69,000	-
<b>TOTAL POLICE</b>	<b>\$ 69,000</b>	<b>\$ -</b>
<b>PUBLIC WORKS</b>		
Replacement Vehicle-DPW Director	30,000	-
Replacement Reel Mower	55,000	-
Engineering Account	60,000	20,000
6 Cubic Yard Dump Truck	35,000	-
<b>TOTAL PUBLIC WORKS</b>	<b>\$ 180,000</b>	<b>\$ 20,000</b>
<b>GENERAL GOVERNMENT</b>		
Senior Center Boiler Replacement*	25,000	25,000
Noden Reed Farmhouse Repainting*	35,000	35,000
Town Hall Renovations*	20,000	20,000
Safety Complex Boiler Replacement**	60,000	60,000
Assessor 2018/19 Revaluation	50,000	-
Bond Issuance Cost	25,000	25,000
EIDC Main Street Implementation	100,000	-
<b>TOTAL GENERAL GOVERNMENT</b>	<b>\$ 315,000</b>	<b>\$ 165,000</b>
<b>TOTAL CAPITAL IMPROVEMENTS</b>	<b>\$ 1,510,051</b>	<b>\$ 403,700</b>
Proposed LoCIP*	326,330	
Proposed Bonding-Roads	1,137,500	

\*\*Safety Complex Split: 32,370 CIP 27,630 LoCIP

TOWN OF WINDSOR LOCKS  
 GENERAL FUND BUDGET  
 YEAR ENDING JUNE 30, 2016

UNASSIGNED FUND BALANCE  
 (Schedule E)

	2015-16 PROPOSED BONDING	2015-16 APPROVED
<b>EMERGENCY MANAGEMENT</b>		
Radio Equipment Upgrade		200,000
<b>TOTAL OEM</b>	<b>\$ -</b>	<b>\$ 200,000</b>
<b>BOARD OF EDUCATION</b>		
MS- Elevator Cylinder Replacement		64,000
NS- Cabinet Replacement/ Asbestos Removal		177,620
<b>TOTAL BOE</b>	<b>\$ -</b>	<b>\$ 241,620</b>
<b>FIRE COMMISSION</b>		
125th Anniversary Celebration		10,000
Thermal Imaging Camera		14,000
Self Contained Breathing Apparatus		76,450
<b>TOTAL FIRE COMMISSION</b>	<b>\$ -</b>	<b>\$ 100,450</b>
<b>PUBLIC WORKS</b>		
Equipment Purchase		14,500
<b>TOTAL PUBLIC WORKS</b>	<b>\$ -</b>	<b>\$ 14,500</b>
<b>GENERAL GOVERNMENT</b>		
Blinds-Gym		5,000
Security System		9,000
<b>EXISTING DEBT SERVICE</b>		
2003 Bond Payout		468,000
<b>PROPOSED DEBT SERVICE</b>		
Roadway Infrastructure- Sanitary Sewer Installation	148,000	
Roadway Infrastructure - Drainage/Flood and Erosion Control	75,000	
Roadway Infrastructure - Reclaiming & Paving	786,500	
Roadway Infrastructure- Sidewalk Installation	128,000	
<b>TOTAL GENERAL GOVERNMENT</b>	<b>\$ 1,137,500</b>	<b>\$ 482,000</b>
<b>TOTAL USE OF UNASSIGNED FUND BALANCE</b>		<b>\$ 1,038,570</b>